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Consolidated Financial Results for the Nine Months Ended December 31, 2025
<Under Japanese GAAP>

January 30, 2026

Company Name: SEKISUI KASEI CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities Code: 4228
 URL: <https://www.sekisukasei.com>
 Representative Director: Yasunobu Furubayashi, President
 Inquiries: Katsumi Sasaki, Senior Managing Executive Officer
 Head of Corporate Strategic Headquarters
 +81-3- 3347-9618
 TEL: -
 Scheduled date to commence dividend payments:
 Preparation of supplementary material on quarterly financial results:
 Holding of quarterly financial results briefing: No

(Figures rounded down to the nearest million yen)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated Operating Results (% figures represent changes from the same period of the previous year.)

	Net Sales	Operating Income	Ordinary Income	Net Income Attributable to Owners of Parent
Nine months ended December 31, 2025	Millions of yen 90,408 -13.0	Millions of yen 1,696 481.6	Millions of yen 1,298 311.3	Millions of yen -2,417 -
December 31, 2024	103,967 6.5	291 -40.7	315 -58.9	25 -

Note: Comprehensive Income: For the nine months ended December 31, 2025: -2,904 million yen [- %]

For the nine months ended December 31, 2024: -121 million yen [- %]

	Net Income Attributable to Owners of Parent per Share	Net Income Attributable to Owners of Parent per Share (Diluted)
Nine months ended December 31, 2025	yen -53.08	yen -
December 31, 2024	0.56	-

(2) Consolidated Financial Position

	Total Assets	Net Assets	Equity to Asset Ratio
As of December 31, 2025	Millions of yen 126,033	Millions of yen 46,808	% 36.5
As of March 31, 2025	136,238	49,670	35.9

Reference: Equity As of December 31, 2025: 46,045 million yen As of March 31, 2025: 48,911 million yen

2. Cash Dividends

(Date of Record)	Annual Dividends per Share				
	At the end of 1st Q	At the end of 2nd Q	At the end of 3rd Q	Fiscal year-end	Total
Fiscal year ended	Yen	yen	yen	yen	yen
March 31, 2025	-	3.00	-	0.00	3.00
March 31, 2026	-	0.00	-	-	-
March 31, 2026 (Forecast)				10.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: No

3. Consolidated Outlook for FY2025 (April 1, 2025 to March 31, 2026)

(% figures represent changes from the same period of the previous year.)

	Net Sales	Operating Income	Ordinary Income	Net Income Attributable to Owners of Parent	Net Income Attributable to Owners of Parent per Share
Full Year	Millions of yen 114,000 -16.8	Millions of yen 2,350 266.5	Millions of yen 1,600 -	Millions of yen 0 -	yen 0.00

Note: Revisions to the forecast of consolidated earnings most recently announced: No

1. Consolidated Business Results

<Human Life Segment>

Net sales in the Human Life Segment totaled ¥40,125 million (down 2.6% year on year), with segment income of ¥2,466 million (up 34.1% year on year).

Food field	<p>“ESLEN Sheets”</p> <ul style="list-style-type: none"> Shipments of food container applications for supermarkets were in line with the previous fiscal year. Heat-resistant container applications were sluggish due to factors such as the unusually hot summer. Shipments of environmentally friendly products, such as resource-saving materials, as well as containers for natto (fermented soybeans), were strong. Shipments for instant noodle applications were on par with the previous fiscal year.
	<p>“ESLEN Beads”</p> <ul style="list-style-type: none"> Despite the impact of weather conditions, shipments for agricultural applications performed well. Shipments for fresh fish applications remained sluggish due to declining fish catches, and demand for aquaculture applications was also weak. Adoption of ReNew⁺ continued to expand among consumer cooperatives across various regions.
Housing/Energy field	<ul style="list-style-type: none"> Construction-related materials struggled due to a decline in housing starts, although shipments for construction projects remained solid. Sales of civil engineering materials exceeded the previous fiscal year, supported by overlap in deliveries for lightweight embankment methods and rainwater storage projects. FJ-Ring used in sewerage construction and other applications, performed well as project acquisition progressed.

* ESLEN Sheets: Foamed polystyrene sheets

* ESLEN Beads: Expandable polystyrene beads

* ReNew⁺: Foamed polystyrene products made from recycled raw materials to reduce environmental impact

* FJ-Ring: Cushioning material made of foamed polystyrene used in pipe jacking construction such as sewerage projects

<Industry Segment>

Net sales in the Industry Segment totaled ¥50,282 million (down 19.9% year on year), with a segment income of ¥1,383 million (up 82.2% year on year).

Mobility field	<p>Automotive Components</p> <ul style="list-style-type: none"> Sales in Japan showed a recovery trend due to increased production of existing projects and the launch of new programs. Together with continued strong performance in North America and the positive impact of price revisions, overall sales remained solid. <p>Component Packaging Materials</p> <ul style="list-style-type: none"> Sales were recovering in Southeast Asia; however, weakness in Northeast Asia and North America resulted in overall sluggish performance. <p>FRP Parts and Related Materials</p> <ul style="list-style-type: none"> Sales remained steady, supported by solid demand in truck and bus applications.
	<p>PIOCELAN</p> <ul style="list-style-type: none"> Demand for LCD panel transport materials declined in Northeast Asia, resulting in sluggish performance. <p>TECHPOLYMER</p> <ul style="list-style-type: none"> While demand for lighting and coating applications increased, demand for display applications declined, resulting in overall sales coming in slightly below the previous year.
	<p>ST-gel</p> <ul style="list-style-type: none"> Exports of gel rolls were strong, and total sales significantly exceeded the previous fiscal year.

* PIOCELAN: Polystyrene/polyolefin hybrid resin foam

* TECHPOLYMER: Polymer particles

* ST-gel: Functional high-polymer gel

* FRP parts: Fiber-reinforced plastic

2. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheets

	(Millions of yen)	
	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	9,587	8,113
Notes and accounts receivable - trade, and contract assets	26,174	22,418
Electronically recorded monetary claims – operating	8,539	10,576
Merchandise and finished goods	8,700	7,745
Work in process	1,496	383
Raw materials and supplies	5,153	3,756
Other	3,966	1,847
Allowance for doubtful accounts	(26)	(29)
Total current assets	63,592	54,812
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	13,727	13,537
Machinery, equipment and vehicles, net	11,337	11,061
Land	21,113	20,761
Other, net	3,188	3,656
Total property, plant and equipment	49,367	49,016
Intangible assets		
Other	1,847	1,697
Total intangible assets	1,847	1,697
Investments and other assets		
Investments in securities	12,579	11,724
Assets for retirement benefits	7,154	7,232
Other	1,774	1,619
Allowance for doubtful accounts	(77)	(69)
Total investments and other assets	21,431	20,505
Total non-current assets	72,646	71,220
Total assets	136,238	126,033

	(Millions of yen)	
	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable	16,026	13,051
Electronically recorded obligations – operating	7,848	8,586
Short-term loans	22,429	8,783
Bonds Redeemable Within One Year	-	7,000
Accrued income and enterprise taxes	1,188	478
Provision for bonuses to employees	1,116	578
Provision for bonuses to directors and audit and supervisory board members	6	22
Other	8,223	5,858
Total current liabilities	56,839	44,359
Long-term liabilities		
Bonds payable	7,000	-
Long-term loans	9,649	24,883
Liabilities for retirement benefits	4,174	4,031
Provision for product warranty	57	56
Other	8,846	5,894
Total long-term liabilities	29,728	34,865
Total liabilities	86,567	79,224
Net assets		
Shareholders' equity		
Common stock	16,533	16,533
Capital surplus	16,377	16,311
Retained earnings	10,270	7,852
Treasury stock	(1,230)	(1,121)
Total shareholders' equity	41,950	39,576
Accumulated other comprehensive income		
Net unrealized holding gains on securities	6,520	6,033
Surplus arising from land revaluation	1,421	1,421
Translation adjustments	(926)	(902)
Retirement benefits liability adjustments	(54)	(83)
Total accumulated other comprehensive income	6,960	6,468
Non-controlling interests	759	763
Total net assets	49,670	46,808
Total liabilities and net assets	136,238	126,033

(2) Consolidated Statements of Income and Statements of Comprehensive Income

Consolidated Statements of Income

	(Millions of yen)	
	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	103,967	90,408
Cost of sales	83,571	69,994
Gross profit	20,395	20,413
Selling, general and administrative expenses	20,104	18,716
Operating income	291	1,696
Non-operating income		
Interest income	25	24
Dividend income	340	377
Foreign exchange gains, net	259	-
Other	297	321
Total non-operating income	923	723
Non-operating expenses		
Interest expense	696	644
Loss on sales or disposal of equipment	72	85
Foreign exchange losses, net	-	105
Other	130	286
Total non-operating expenses	899	1,121
Ordinary income	315	1,298
Extraordinary income		
Gain on sales of property, plant and equipment and intangible assets	335	713
Gain on sales of investments in securities	588	427
Total extraordinary income	923	1,141
Extraordinary loss		
Impairment loss	57	189
Loss on business transfer	-	3,446
Loss on business liquidation	54	-
Total extraordinary loss	112	3,636
Net income before income taxes (loss)	1,127	(1,196)
Income taxes	1,099	1,216
Net income (loss)	27	(2,412)
Net income attributable to non-controlling interests	2	4
Net income (loss) attributable to owners of parent	25	(2,417)

Consolidated Statements of Comprehensive Income

	(Millions of yen)	
	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net income (loss)	27	(2,412)
Other comprehensive (loss) income		
Net unrealized gains(losses) on securities	(74)	(487)
Translation adjustments	(55)	23
Retirement benefits liability adjustments	(18)	(28)
Total other comprehensive (loss) income	(148)	(491)
Comprehensive (loss) income	(121)	(2,904)
(Breakdown)		
Comprehensive income attributable to owners of parent	(123)	(2,909)
Comprehensive income attributable to non-controlling interests	2	4

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Cash flows from operating activities		
Net income (loss) before income taxes	1,127	(1,196)
Depreciation and amortization	4,503	3,797
Impairment loss	57	189
Loss on business liquidation	54	-
Increase (decrease) in allowance for doubtful accounts	(4)	(7)
Interest and dividend income	(365)	(401)
Interest expenses	696	644
Increase (decrease) in provision for bonuses to employees	(536)	(539)
Increase (decrease) in net liabilities for retirement benefits	25	(133)
Increase (decrease) in provision for product warranty	(0)	(0)
Loss (gain) on business transfer	-	3,446
Loss (gain) on sales of investments in securities	(588)	(427)
Loss (gain) on sales and retirement of property, plant, equipment	(268)	(634)
Decrease (increase) in notes and accounts receivable	(2,459)	(3,547)
Decrease (increase) in inventories	507	793
Increase (decrease) in notes and accounts payable	672	2,023
Other, net	(914)	1,529
Subtotal	2,506	5,537
Interest and dividends received	365	401
Interest paid	(629)	(669)
Proceeds from casualty insurance claims	6	5
Income taxes (paid) refunded	(1,349)	(1,390)
Other, net	-	(1,338)
Net cash provided by (used in) operating activities	899	2,545
Cash flows from investing activities		
Purchases of property, plant and equipment	(4,329)	(3,128)
Proceeds from sales of property, plant and equipment	579	1,264
Purchases of investments in securities	(4)	(3)
Proceeds from sales of investments in securities	663	576
Payments for sales of shares of subsidiaries resulting in changes in scope of consolidation	-	(2,783)
Increase in short-term and long-term loans receivable	(3)	(13)
Collection of short-term and long-term loans receivable	11	3
Other, net	(830)	266
Net cash provided by (used in) investing activities	(3,912)	(3,818)
Cash flows from financing activities		
Net increase (decrease) in short-term loans	5,569	(10,316)
Proceeds from long-term loans	2,200	25,600
Repayment of long-term loans	(4,973)	(14,651)
Dividends paid	(584)	(0)
Dividends paid to non-controlling shareholders	(1)	(1)
Other, net	(756)	(752)
Net cash provided by (used in) financing activities	1,452	(122)
Effect of exchange rate changes on cash and cash equivalents	(23)	337
Net increase (decrease) in cash and cash equivalents	(1,583)	(1,056)
Cash and cash equivalents at the beginning of the period	10,867	9,128
Cash and cash equivalents at the end of the period	9,283	8,071